

## Overview

In the spring and summer of 2018, CN engaged with the public and stakeholders in Halton Region regarding potential community benefits that the proposed Milton Logistics Hub could provide beyond the economic and employment benefits of the Project. This engagement included:

- Three Community Benefits Roundtables in February and March 2018 with representatives of business and community organizations to explore potential benefit ideas. In total, 76 organizations and/or representatives were invited to participate, including local and provincial elected officials, educational institutions, residents' associations, recreation and community associations, cultural associations, members of the local business community and other residents.
- A public engagement period in June 2018 (Community Benefits Engagement) to get community feedback on a short list of eight potential benefit ideas, refined out of CN's consideration of feedback during the spring 2018 Roundtables. Participants were asked to provide their input through a short survey, available online and in hard copy at various Halton Region locations. In total, 364 completed surveys were received from across the region, as well as five written submissions by email.

This consideration memo was developed to outline CN's consideration of input from the 2018 benefits engagement and to provide context to CN's ongoing evaluation of potential community benefits. This document should be read with reference to the *2018 Community Benefits Roundtables Summary Report* and the *June 2018 Community Benefits Engagement Summary Report*, available at [cnmilton.ca](http://cnmilton.ca).

The 2018 benefits engagement built upon the extensive public consultation and engagement CN has conducted to date, including years of community and government engagement prior to and following the announcement of the proposed Project. In fall 2017, a consultation period and statistically significant regional poll were conducted, in which members of the public were asked to rank their preferences regarding different types of benefits. The summary report and consideration memo from the 2017 engagement period are available at [cnmilton.ca](http://cnmilton.ca).

CN has continued to refine community benefit ideas based on feedback received during each phase of engagement. The engagement feedback reflected in the following table includes:

- Spring 2018 Community Benefits Roundtables:
  - Milton Roundtable 1: February 26, 2018
  - Oakville Roundtable: March 21, 2018
  - Milton Roundtable 2: March 22, 2018
- June 2018 Community Benefits Engagement (June 11 – 29, 2018), including:
  - Online survey results
  - Hard copy survey available through public interactions at:
    - GO Transit stations in Milton (June 15), Bronte (June 18) and Georgetown (June 22)
    - The Sound of Music Festival in Burlington: June 16 and 17



- Outside the Milton Information Centre: June 22
- Five written submissions

The table below has been divided into the following categories:

- Transportation and transit
- Education, environment and social
- Recreation
- Communications, consultation and community benefits process

CN will continue to consider the feedback received in refining potential community benefit ideas. In considering any community benefit contribution, the following assumptions would need to be satisfied:

- The proposed Project is approved with reasonable conditions
- CN would be a contributor to a partnership funding envelope, not the sole contributor
- The benefit does not require additional EA scope related to the proposed Project
- The benefit does not impact the proposed Project's schedule
- The benefit is feasible
- CN is not responsible for the operation or maintenance of the benefit

Note: References are made in the following table to where topics have been considered in the Environmental Impact Statement (EIS) and CN's responses to Information Requests (IRs) from the Review Panel. The EIS, IRs, and other documentation relating to the environmental assessment and panel review process can be found on the CEAA Public Registry, Reference Number: 80100.



**Transportation and Transit**

Topics	CN consideration of input
<p><b>Transportation infrastructure</b></p> <ul style="list-style-type: none"> <li>• Consider investments in local transportation infrastructure to mitigate potential effects of the Project</li> <li>• Concern over whether proposed traffic mitigation is adequate.</li> <li>• Concern over CN’s ability to influence which routes non-CN trucks may use.</li> </ul>	<ul style="list-style-type: none"> <li>• We have considered feedback from the community, including local government, to better understand concerns and to find ways to manage potential impacts to local traffic. This feedback was used to better inform the traffic studies completed by BA Group, an independent traffic consulting firm.</li> <li>• In response to early community feedback regarding traffic on local roads, the Project design was revised to:             <ul style="list-style-type: none"> <li>○ move the access road for trucks to Britannia Road from Tremaine Road to align better with Regional plans to expand Britannia to a six-lane arterial road;</li> <li>○ align the truck entrance with the proposed intersection of the collector road for the Boyne Survey Secondary Plan and Britannia Road north of the Project, to improve safety and efficiency of traffic movement;</li> <li>○ include a 1.7-kilometre inbound/outbound access road and overpass on CN property to keep queuing trucks off local roads;</li> <li>○ include a proposed grade separation on Lower Base Line to eliminate conflict between road traffic and train operation at that crossing;</li> <li>○ include an employee access on Tremaine Road designed following Halton Region guidelines;</li> <li>○ direct trucks under CN control to use Highway 407 whenever practical and feasible.</li> </ul> </li> <li>• Between 2013 and 2017, CN contributed more than \$8.5 million to a number of infrastructure projects in Halton Region, including:             <ul style="list-style-type: none"> <li>○ Derry Road grade separation</li> <li>○ Louis St. Laurent Avenue grade separation</li> <li>○ King Road grade separation</li> <li>○ Halton LED Program (13 signalized crossings in the region)</li> <li>○ Crossing restorations at 5th Line, 10 Side Road, Tremaine Road, 1 Side Road</li> </ul> </li> <li>• We are continuing to collaborate with local government partners and the community on infrastructure improvements.             <ul style="list-style-type: none"> <li>○ In June 2018, CN finalized an agreement with Halton Region to proceed with the construction of the Britannia Road grade separation, a new six-lane bridge over the existing CN mainline east of Tremaine Road. CN will continue to work with the Region on the final design stages and throughout construction.</li> </ul> </li> </ul>



Topics	CN consideration of input
	<ul style="list-style-type: none"> <li>• During the fall 2017 consultation period, we asked for feedback on potential additional community benefits that CN might consider, including potential investment in local transportation infrastructure.                             <ul style="list-style-type: none"> <li>○ Participants were asked to rank a list of potential benefit ideas in order of importance. “Additional investment in transportation infrastructure” ranked highest among those responding to the fall 2017 consultation feedback form (52% ranked this as more important in comparison to other benefits) and consultation poll (48% more important).</li> </ul> </li> <li>• During the first 2018 Community Benefits Roundtable in Milton, a number of ideas related to transportation infrastructure were proposed by participants. Support was high for CN to consider advocating for transportation infrastructure to help alleviate current congestion issues.</li> <li>• For example, in the June 2018 Community Benefits Survey,                             <ul style="list-style-type: none"> <li>○ 64% of participants rated supporting a dedicated truck lane or road as very important.</li> <li>○ 50% of regional residents responded that a new overpass at Tremaine Road is worth consideration.</li> </ul> </li> <li>• CN remains committed to reviewing this community feedback with Halton Region officials, and further evaluating based on the Region’s priorities and planning perspectives.</li> <li>• <b>Based on the input received, CN is prepared to contribute further to support transportation infrastructure priorities in the region, proposed and administered by the federal, provincial, and local governments. We are continuing to engage with the community, all levels of government, and stakeholders to better understand priorities for transportation infrastructure in the region.</b></li> </ul>
<p><b>Regional transit investments</b></p> <ul style="list-style-type: none"> <li>• Consider exploring opportunities for improved public transit, e.g., GO transit improvements, local bus network.</li> </ul>	<ul style="list-style-type: none"> <li>• During the second Milton Roundtable, CN sought feedback from participants on ideas that had been brought forward during previous engagement, including exploring opportunities to improve public transit such as GO transit or local bus improvements.                             <ul style="list-style-type: none"> <li>○ Support for this idea from those who filled out a feedback form during the Roundtable was mixed; therefore, it was not included in the June 2018 Community Benefits Survey.</li> <li>○ Improving GO train service was raised in an emailed written submission by one individual during the June 2018 Community Benefits Engagement.</li> </ul> </li> <li>• While it is not the responsibility or within the mandate of CN or the proposed Project to provide transit service for people in Milton or Halton Region, we will continue to coordinate with Metrolinx and VIA to ensure that the obligations outlined within any existing agreements are met if the Project becomes operational.</li> <li>• More information has been provided to the Review Panel in response to IR4.17 and 4.18.</li> </ul>



Topics	CN consideration of input
<p><b>Anticipating future transportation developments</b></p> <ul style="list-style-type: none"> <li>• Consider how CN might improve mobility more broadly in a future where driverless trucks and autonomous vehicles may be commonplace.</li> </ul>	<ul style="list-style-type: none"> <li>• During the Community Benefits Roundtables, there was some discussion of CN considering how we might align potential additional benefits with changes taking place in the transportation industry due to disruptive technology like driverless cars and trucks.</li> <li>• At CN, our core business is to continue to be one of the best-performing transportation and logistics companies in the world.                         <ul style="list-style-type: none"> <li>○ CN has operated for the past century and has adapted to monumental changes in the transportation and logistics industry in that time, including containerization and shifts in global trade.</li> <li>○ CN continues to work to anticipate and adapt to developments in transportation and logistics, as well as changes in customer and consumer demand that may affect how goods are transported.</li> </ul> </li> </ul>



**Education, Environment and Social**

Topics	CN consideration of input
<p><b>Environmental investments</b></p> <ul style="list-style-type: none"> <li>• Consider additional environmental features associated with terminal design, e.g., plant evergreens, lush long-living trees along the perimeter of the facility to improve the sightlines for nearby residents.</li> <li>• Consider contributing to biodiversity initiatives such as Conservation Halton’s proposed Giants Rib GeoPark.</li> </ul>	<ul style="list-style-type: none"> <li>• During the Community Benefits Roundtables, a number of ideas related to additional environmental contributions were raised for CN’s consideration.</li> <li>• Participants in the second Milton Roundtable were asked for their feedback on a list of benefits identified in the first Roundtable:                         <ul style="list-style-type: none"> <li>○ Support was high for CN to consider additional environmental features associated with terminal design, e.g., plant evergreens, lush long-living trees along the perimeter of the facility to improve the sightlines for nearby residents.</li> <li>○ Support was high to moderate for CN to consider contributing to biodiversity initiatives, per Conservation Halton’s proposed Giants Rib GeoPark.</li> </ul> </li> <li>• Several environmental features and enhancements have been included in the design of the facility, including planting native trees along vegetative berms to help mitigate noise, light and visual impacts. The Project would also include realignment, naturalization and enhancement of Indian Creek and Tributary A, using natural design principles, to improve wetland habitat and water quality.</li> <li>• In the June 2018 Community Benefits Survey, support was moderate for CN to consider contributing to Conservation Halton’s proposed Giants Rib GeoPark.</li> <li>• CN will continue to refine mitigation measures for the proposed Project and consider additional environmental contributions. <b>Based on feedback from the community, our priority is to consider potential contributions to transportation infrastructure.</b></li> </ul>
<p><b>Wildlife adaption features</b></p> <ul style="list-style-type: none"> <li>• Consider contributing to an animal overpass or underpass across Tremaine Road to enable animals to cross from/to the Escarpment.</li> </ul>	<ul style="list-style-type: none"> <li>• During the second Milton Roundtable, CN sought feedback from participants regarding ideas proposed during the first Roundtable, including contributing to an animal overpass or underpass across Tremaine Road, and found there to be limited support for this benefit compared to other priorities for CN to consider.</li> <li>• In the development of our Environmental Impact Statement, we have seriously considered and developed a plan to mitigate the potential impacts of the proposed Project on wildlife, including species at risk (SAR) during both construction and operation.</li> <li>• The EIS included proposed measures to mitigate those effects, including:                         <ul style="list-style-type: none"> <li>○ Retaining natural vegetation around the boundaries of the Project, where possible;</li> </ul> </li> </ul>



Topics	CN consideration of input
	<ul style="list-style-type: none"> <li>○ Minimizing extent of disturbance of woodlands and wetlands as much as possible;</li> <li>○ Shielding outdoor lights to minimize light spillage beyond the required areas;</li> <li>○ Creating, securing, and managing off-site grassland habitat to support species such as Bobolink and Eastern Meadowlark;</li> <li>○ Implementing turtle habitat enhancements in Indian Creek and on-site ponds;</li> <li>○ Providing employees with sensitivity education for on-site wildlife encounters.</li> </ul> <ul style="list-style-type: none"> <li>● Further information has been provided in the responses to IR3.46 to 3.50, as well as IR4.52 to 4.58.</li> </ul>
<p><b>Social and economic equity</b></p> <ul style="list-style-type: none"> <li>● Consider prioritizing hiring of marginalized populations, including newcomers, people with disabilities, or those that are unemployed or under employed.</li> <li>● Consider social procurement policies to support local businesses.</li> </ul>	<ul style="list-style-type: none"> <li>● Inclusion and diversity are important to CN.</li> <li>● Based on the most recent assessment, the Milton Logistics Hub is expected to create approximately 1,000 direct and indirect jobs.</li> <li>● We make an ongoing effort to promote the company as an employer of choice to potential candidates from the four designated groups in Canada – Aboriginal peoples, persons with disabilities, women and members of visible minorities.</li> <li>● CN has an accommodation policy and guidelines for Canadian employees.</li> <li>● To learn more about CN’s work around employment equity, you can visit: <a href="https://www.cn.ca/en/delivering-responsibly/people/equity-safety-and-well-being">https://www.cn.ca/en/delivering-responsibly/people/equity-safety-and-well-being</a></li> </ul>
<p><b>Support for children and families</b></p> <ul style="list-style-type: none"> <li>● Consider contributing to services that support families, such as childcare/daycare facilities, perhaps integrated with the Milton Educational Village (MEV).</li> </ul>	<ul style="list-style-type: none"> <li>● Milton and Halton Region are experiencing rapid population growth and there has been clear feedback from the community that this growth has placed stresses on public infrastructure and programs important for growing families.</li> <li>● This rapid population growth, and the impact on access to quality, affordable childcare, was raised during the first Milton Community Benefits Roundtable.</li> <li>● During the second Milton Roundtable, CN sought feedback on ideas raised during the first Roundtable, including considering contributing to programs such as childcare, and found that many participants were somewhat favourable to the idea, but few strongly supported it in comparison to other priorities for CN to consider.</li> <li>● The June 2018 Community Benefits Survey asked about a number of other contributions to community infrastructure that would benefit children and families in the region, including:</li> </ul>



Topics	CN consideration of input
	<ul style="list-style-type: none"> <li>○ Contributing a portion of CN land for community use/environmental benefit, which was seen as very important by 56% of respondents.</li> <li>○ Contributing to a pedestrian/cycling path, which was seen as very important by 43% of respondents.</li> <li>○ Contributing to a new soccer/sports field in Milton, which was seen as important by 35% of respondents.</li> <li>● CN is committed to the communities we serve and contributing to the health and safety of community members. CN has contributed to the community through donations to the Milton District Hospital Foundation (MDHF) and the Halton Learning Foundation (HLF), and continues to work with these foundations to support the community.</li> <li>● <b>CN will continue to explore these and other ideas through further assessment of potential benefits. Based on feedback from the community our priority is to consider potential contributions to transportation infrastructure.</b></li> </ul>
<p><b>Learning and apprenticeship opportunities</b></p> <ul style="list-style-type: none"> <li>● Consider opportunities for students through mentorships, apprenticeships and learning opportunities related to the Milton Logistics Hub.</li> </ul>	<ul style="list-style-type: none"> <li>● In our fall 2017 consultation, multiple members of the public raised the possibility of incorporating apprenticeship and job training opportunities as a possible community benefit.</li> <li>● During the second Milton Roundtable, CN sought feedback on developing mentorships/leadership programs for students to learn from CN and found that support was moderately high for the idea.</li> <li>● We are working on a co-op program to provide experience and summer jobs for students at our intermodal facilities and recruiting Wilfrid Laurier graduates in logistics for jobs.</li> <li>● We are proud to be partnering with Wilfrid Laurier University to support the Centre for Supply Chain Management, playing a role in educating and training people for well-paying jobs in the region’s fast-growing community, and partnering on the annual World Class Supply Chain Summit in Milton. The 2019 Supply Chain Summit is being planned to potentially include a job fair component.</li> </ul>
<p><b>Supporting education</b></p> <ul style="list-style-type: none"> <li>● Consider partnering with Halton District School Board (HDSB) and Halton Catholic District School Board (HCDSB) local and/or regional initiatives, e.g.,</li> </ul>	<ul style="list-style-type: none"> <li>● Participants in our consultations have noted that rapid population growth has placed stresses on public services, infrastructure and programs, including the resources of district school boards.</li> <li>● During our second Milton Roundtable, participants were asked to provide their level of agreement with ideas related to education and found that:             <ul style="list-style-type: none"> <li>○ Support was high for CN to consider contributing to academic and athletic scholarships in Halton Region.</li> </ul> </li> </ul>



Topics	CN consideration of input
<p>contribution to schools; donation of land for new central office.</p> <ul style="list-style-type: none"> <li>• Consider offering scholarships (academic/athletics).</li> <li>• Consider contributing to school bussing within the Region.</li> </ul>	<ul style="list-style-type: none"> <li>○ There was some interest for CN to consider partnering with HDSB and HCDSB on local initiatives, such as contributing to new facilities at schools.</li> <li>○ There was comparatively less interest in CN considering donation of land for new central office for HDSB or for CN to consider contributing to school bussing within the Region.</li> <li>• During the June 2018 Community Benefits Survey, 49% of respondents rated contributions to academic/athletic scholarships as very important.</li> <li>• CN is proud of our partnership with the Halton Learning Foundation (HLF) and the opportunities this brings to children within Halton Region. CN has a long relationship with the HLF and will continue to work with them to support solutions and facilitate the continued learning of children in Halton Region.</li> <li>• <b>We will continue to explore these and other ideas through further assessment of potential benefits. Based on feedback from the community our priority is to consider potential contributions to transportation infrastructure.</b></li> </ul>
<p><b>Supporting health care</b></p> <ul style="list-style-type: none"> <li>• Consider contributing to local health care.</li> </ul>	<ul style="list-style-type: none"> <li>• Milton and Halton Region are experiencing rapid population growth and there has been clear feedback from the community that this has placed stresses on public infrastructure, including health care infrastructure.</li> <li>• The June 2018 Community Benefits Survey found that contributing to local health care was rated as a very important contribution by 58% of respondents, which placed it in the top three ideas for potential benefit contributions.</li> <li>• CN is committed to the communities we serve and contributing to the health and safety of those community members. As an example, in 2015, CN contributed funds to Milton District Hospital Foundation (MDHF) to help furnish the hospital with necessary equipment. CN continues to work with the MDHF for opportunities to contribute to the community.</li> <li>• <b>We will continue to explore these and other ideas through further assessment of potential benefits. Based on feedback from the community our priority is to consider potential contributions to transportation infrastructure.</b></li> </ul>



Recreation

Topics	CN consideration of input
<p><b>Cycling, walking and park infrastructure</b></p> <ul style="list-style-type: none"> <li>Consider improvements to infrastructure that supports healthy living, such as bike paths, walking trails and park space.</li> </ul>	<ul style="list-style-type: none"> <li><b>CN is continuing to explore the possibility of a partnership with local governments to build a bike path connecting new and existing trails in the area, helping families lead healthy, active lives.</b></li> <li>We have raised this in discussions with local government and remain open to exploring this idea if it has the support of the community.</li> <li>During the fall 2017 consultation, participants ranked investment in recreation infrastructure such as a cycling path, walking trail or athletic fields as the second most preferred benefit.</li> <li>During the Community Benefits Roundtables in spring 2018, we were asked to consider other ideas related to recreation. Feedback indicated that:             <ul style="list-style-type: none"> <li>Support was high-to-moderate for CN to consider contributing to a pedestrian bridge over the CN mainline for high school students, connecting neighbourhoods.</li> <li>Support was moderate for CN to consider contributing to sports fields and other recreational facilities as part of Conservation Halton’s proposed Giants Rib GeoPark.</li> <li>Support was moderate for CN to Consider contributing to a pedestrian bridge over Tremaine for Wilfrid Laurier University (WLU) students crossing from campus to residence.</li> </ul> </li> <li>CN considered and included a number of ideas related to recreation infrastructure in the June 2018 Community Benefits Survey, and found that overall support was moderate for these benefit ideas in relation to other ideas being considered:             <ul style="list-style-type: none"> <li>43% of respondents rated contributing to pedestrian/cycling trails as very important.</li> <li>39% of respondents rated contributing to Conservation Halton’s proposed Giants Rib GeoPark as very important</li> <li>35% of respondents rated contributing to a new soccer/sports field in Milton as very important.</li> </ul> </li> <li>In May 2018, we met with Share the Road Cycling Coalition to discuss ideas related to existing and planned cycling infrastructure and cycling safety initiatives in the Halton Region and Ontario.</li> </ul>



Topics	CN consideration of input
<p><b>Utilizing CN lands for community assets</b></p> <ul style="list-style-type: none"> <li>• Consider using a portion of CN property for development of a community facility</li> <li>• Participants raised the possibility of using the undeveloped land on site for a recreation facility or community gathering place</li> </ul>	<ul style="list-style-type: none"> <li>• Some participants during the Community Benefits Roundtables suggested that CN consider contributing a portion of land adjacent to the proposed Milton Logistics Hub site for the purpose of a community asset, such as a recreation facility.                             <ul style="list-style-type: none"> <li>○ During the second Milton Roundtable, participants showed moderate support for CN offering a portion of the CN lands for a recreation centre or a multifunctional community gathering place for community events.</li> <li>○ During the June 2018 Community Benefits Survey, 56% of respondents rated contributing a portion of CN lands for community use/environmental benefit as very important, which placed it in the top three benefit ideas in terms of participant support.</li> </ul> </li> <li>• <b>We will continue to explore these and other ideas through further assessment of potential benefits. Based on feedback from the community our priority is to consider potential contributions to transportation infrastructure.</b></li> </ul>



**Communications, Consultation and Community Benefits Process**

Topics	CN consideration of input
<p><b>Continued public consultation and communications</b></p> <ul style="list-style-type: none"> <li>• Questions regarding how CN plans to keep the public informed and provide on-going opportunities to participate and offer feedback.</li> <li>• Participants highlighted the need for traditional and non-traditional methods of communications and engagement notification.</li> <li>• Two participants expressed concern that the June 2018 survey did not provide space for additional feedback.</li> </ul>	<ul style="list-style-type: none"> <li>• CN has undertaken extensive communications and engagement activities related to the Milton Logistics Hub prior to and following the project announcement in 2015, including:                             <ul style="list-style-type: none"> <li>○ A project website to provide information, project updates and fact sheets on key topics of interest</li> <li>○ An open house held in the summer of 2015, prior to the submission of the EIS, to obtain feedback from the community on the Project and proposed methodologies</li> <li>○ Opening the Milton Information Centre in March of 2015 on James Snow Parkway to provide access for all interested parties. The Information Centre will remain open for the remainder of the project.</li> <li>○ Engagement meetings in spring/summer 2017 (14 meetings with 32 participants including government representatives and stakeholders) to provide an update on the Project, listen to issues and interests, and notify about the fall 2017 public consultation period</li> <li>○ Extensive consultation and notification in fall 2017, including:                                     <ul style="list-style-type: none"> <li>▪ 11,700 postcards sent to addresses near the proposed Project</li> <li>▪ 18 newspaper advertisements in the region</li> <li>▪ 14 online ads, four community posters, and two emails to the Project email list</li> <li>▪ Five open houses, two small group meetings, and a 655-person consultation poll in Halton Region, which were in addition to the Review Panel process.</li> <li>▪ A Consultation Summary Report and Consideration Memo summarizing the 2017 consultation process and how CN considered input, which was sent to the Region and its Mayors, posted to the website, and sent to all consultation participants on our email list.</li> </ul> </li> <li>○ Three Community Benefits Roundtables in 2018 in Milton and Oakville with a cross section of stakeholders, including community members, industry leaders, project opponents, and other representatives, to get more input on potential benefits CN might provide in Milton and Halton Region</li> <li>○ An integrated social media awareness campaign and additional digital advertising</li> </ul> </li> </ul>



Topics	CN consideration of input
	<ul style="list-style-type: none"> <li>○ Undertaking the June 2018 Community Benefits Engagement and survey to get broader input on a short list of community benefit ideas. Notification of the June 2018 survey included:                             <ul style="list-style-type: none"> <li>▪ Updates to the Project website (cnmilton.ca)</li> <li>▪ Approximately 13,000 door-hanger notification cards distributed to residents in southern Milton</li> <li>▪ 8 newspaper advertisements in Halton Region community papers</li> <li>▪ Online advertising on theFP.ca, InsideHalton.ca and on Google’s display network between June 11 to 29, targeted to Halton Region</li> <li>▪ 2 notification emails to the Project’s distribution list of approximately 205 email addresses</li> <li>▪ In-person interactions during the June engagement period</li> </ul> </li> <li>• Regarding the opportunity to submit open-ended feedback during the June 2018 engagement, the purpose of this survey was to collect focused feedback on specific benefit ideas for CN’s further consideration. These ideas were refined out of previous consultation and engagement, during which participants had the opportunity to provide ideas for CN to consider.</li> <li>• The proposed Project’s dedicated email address, 1-800 number and public Information Centre are available for members of the public who wish to provide feedback and ask questions related to the Project.</li> <li>• <b>We welcome input regarding the proposed Project, and will continue to engage with all levels of government, the community and stakeholders regarding community benefits, particularly related to transportation priorities.</b></li> </ul>
<p><b>Prioritization of benefits that mitigate potential project impacts</b></p> <ul style="list-style-type: none"> <li>• Suggestion that CN should prioritize mitigating Project impacts over providing additional benefits to the community.</li> </ul>	<ul style="list-style-type: none"> <li>• In development of the EIS, we have seriously considered and developed a comprehensive plan to mitigate potential impacts of the proposed Project on the community and the environment.</li> <li>• <b>Based on the input received, CN is prepared to contribute further to support transportation infrastructure priorities in the region, proposed and administered by the federal, provincial, and local governments. We are continuing to engage with the community, all levels of government, and stakeholders to better understand priorities for transportation infrastructure in the region.</b></li> </ul>



Topics	CN consideration of input
	<ul style="list-style-type: none"> <li>• Currently, the proposed Project is undergoing a comprehensive environmental assessment by a Review Panel, under the <i>Canadian Environmental Assessment Act, 2012</i>.</li> <li>• This comprehensive process includes a thorough review of the proposed Project including all mitigation measures.</li> <li>• As part of this assessment, the Review Panel has the authority to make recommendations regarding conditions for the proposed Project. In addition, federal decision makers responsible for approving or denying the project may add conditions if the proposed Project is approved.</li> </ul>
<p><b>Decision and implementation processes for community benefits</b></p> <ul style="list-style-type: none"> <li>• Consider specifically outlining community benefits and make them legally binding, with timelines for implementation.</li> </ul>	<ul style="list-style-type: none"> <li>• In considering these additional community benefits, CN has been clear about a number of assumptions that would need to be satisfied:                             <ul style="list-style-type: none"> <li>○ The proposed Project is approved with reasonable conditions</li> <li>○ CN would be a contributor to a partnership funding envelope, not the sole contributor</li> <li>○ The benefit does not require additional EA scope related to the proposed Project</li> <li>○ The benefit does not impact the proposed Project’s schedule</li> <li>○ The benefit is feasible</li> <li>○ CN is not responsible for the operation or maintenance of the benefit</li> </ul> </li> <li>• We will continue to engage with the community, other levels of government, and stakeholders regarding specific benefit ideas.</li> </ul>
<p><b>Responsibility for benefits</b></p> <ul style="list-style-type: none"> <li>• Concern about the cost of operation and maintenance of benefits for taxpayers.</li> <li>• Suggestion that providing these benefits is the responsibility of government and not CN.</li> </ul>	<ul style="list-style-type: none"> <li>• As good neighbours, we want to ensure that CN is contributing in a positive way to Milton and Halton Region communities.</li> <li>• <b>Based on the input received, we are prepared to contribute further to support transportation infrastructure priorities in the region, proposed and administered by the federal, provincial, and local governments. We are continuing to engage with the community, all levels of government, and stakeholders to better understand priorities for transportation infrastructure in the region.</b></li> </ul>
<p><b>Nature of contributions</b></p> <ul style="list-style-type: none"> <li>• Suggestion that CN make a few more impactful contributions, rather than a</li> </ul>	<ul style="list-style-type: none"> <li>• Some feedback from the community during the Community Benefits Roundtables suggested that CN should consider making large, more impactful contributions with community benefits rather than a larger number of smaller contributions.</li> <li>• <b>Based on the input received, we are prepared to contribute further to support transportation infrastructure priorities in the region, proposed and</b></li> </ul>



Topics	CN consideration of input
<p>large number of small contributions.</p>	<p><b>administered by the federal, provincial, and local governments. We are continuing to engage with the community, all levels of government, and stakeholders to better understand priorities for transportation infrastructure in the region.</b></p>
<p><b>Economic need for the Project</b></p> <ul style="list-style-type: none"> <li>• Comment that the Project’s contribution to the regional economy and its growth, and that Project benefits extend beyond Milton and Halton Region.</li> <li>• Comment that that the Project would contribute to diversifying the regional employment and tax base.</li> </ul>	<ul style="list-style-type: none"> <li>• During the Roundtables, several members of the community highlighted the importance of the proposed Project to the long-term economic growth of the region.</li> <li>• Feedback received during the fall 2017 public consultation showed that the community generally accepted there is a need for additional intermodal capacity in the GTHA.</li> <li>• The consultation polling and feedback form indicated widespread recognition of the need for additional intermodal capacity in the GTHA to support the economy (72% of poll respondents, 56% of feedback form respondents), and this emerged as a key theme in small group meetings.</li> <li>• Multiple letters to the Review Panel—including from the Shipping Association of Canada (September 26, 2017), the Canadian International Freight Forwarders Association (August 25, 2017) and the Council of the Great Lakes Region (June 12, 2018)—express concerns regarding existing intermodal capacity and express strong support for the proposed Project, highlighting its importance to local, regional and national economies.</li> <li>• Input received during the June 2018 Community Benefits Engagement expressed that the proposed Project and intermodal oriented development would contribute to a stronger and more diverse regional economy and tax base.</li> <li>• Based on the most recent assessment, the Project is expected to create approximately 1,000 direct and indirect jobs, including 130 direct jobs on-site.</li> <li>• Over the next 20 years, it is estimated that intermodal oriented development would generate up to \$230 million in municipal revenues to the Halton Region and the Town of Milton, helping to provide important public services.</li> <li>• The proposed Project is needed to:             <ul style="list-style-type: none"> <li>○ Meet the growing demand for household goods across the Greater Toronto and Hamilton Area (GTHA)</li> <li>○ Help local businesses in Milton and southern Ontario get their goods to and from critical markets</li> <li>○ Alleviate congestion on 400-series highways by removing long-haul trucks</li> </ul> </li> </ul>



Topics	CN consideration of input
	<ul style="list-style-type: none"> <li>○ Support Canada’s international supply chains, and federal trade and climate goals</li> <li>● <b>Based on the input received, we are prepared to contribute further to support transportation infrastructure priorities in the region, proposed and administered by the federal, provincial, and local governments. We are continuing to engage with the community, all levels of government, and stakeholders to better understand priorities for transportation infrastructure in the region.</b></li> </ul>

